Balancing Agility and Discipline

Discussant’s Remarks

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Agenda

- My guess:
  - Reaction of the “grounded”
  - Reaction of the open-minded perplexed and skeptics

- Summary
Reaction of the “grounded”

– On the surface, labels imply discipline and agility are dichotomies

– “Dem’s” fighting words

– Balancing [your project characteristics with] Agility and Discipline
Plan-Driven [not Disciplined] Homeground

Safety-Critical

Stable requirements

Agility

Discipline
Agile Homeground

Maybe it’s not even that cut and dry . . .

• Enabling Agility through Discipline
Reaction of the open-minded “perplexed” and skeptics

- The book is dripping with:
  - Reasonableness
  - Sound logic
  - Credible evidence
Summary

- Recommend processes be classified as plan-driven and agile
  - Less confusing, sends your real message
  - More approachable and convincing to the grounded

- This does not change the theme of balancing agility and discipline

- Book is truly well-positioned to guide the perplexed and the skeptical
  - With significant impact in the industry